

## Ranked by total compensation.

Rank	Name, address, phone number Area code: 914 (unless otherwise noted) Website	CEO Title Age • year appointed	Year of data	Salary \$	Bonus \$	Stock awards \$	Option awards \$	Nonequity incentive plan compensation \$	Change in retention plan value \$	Change in pension value and nonqualified deferred compensation earnings \$	All other compensation \$	Total compensation \$
1	<b>GAMCO Investors Inc.</b> 1 Corporate Center, Rye 10580 921-5100 • gabelli.com	Mario J. Gabelli Chairman, CEO and chief investment officer, value portfolios 69 • 1976	2011	0	0	0	0	0	0	0	61,693,390	61,693,390
2	<b>International Business Machines Corp.**</b> 1 New Orchard Road, Armonk 10504 499-1900 • ibm.com	Samuel J. Palmisano Chairman, former president and CEO 61 • 2002	2011	1,800,000	0	14,307,565	0	6,500,000	2,293,870	5,283,183	1,614,300	31,798,918
3	<b>PepsiCo Inc.</b> 700 Anderson Hill Road, Purchase 10577 253-2000 • pepsi.com	Indra K. Nooyi Chairman and CEO 56 • 2006	2011	1,584,615	0	6,249,986	3,231,373	2,500,000	0	3,029,699	520,416	17,116,089
4	<b>Jarden Corp.^</b> 555 Theodore Fremd Ave., Rye 10580 967-9400 • jardencorp.com	Martin E. Franklin Chairman and former CEO 47 • 2001	2011	1,927,035	2,034,728	6,785,000	0	2,034,728	0	0	545,852	13,327,343
5	<b>Morgan Stanley &amp; Co.</b> (Headquartered in New York City) 2000 Westchester Ave., Purchase 10577	James P. Gorman President and CEO 53 • 2010	2011	800,000	2,716,011	5,942,777	3,499,996	0	0	13,272	9,800	12,981,856
6	<b>ITT Corp.♦</b> 1133 Westchester Ave., White Plains 10604 641-2000 • itt.com	Steven R. Loranger Chairman, former president and CEO 60 • 2004	2011	1,154,231	0	4,187,372	2,047,462	2,328,352	0	2,602,844	314,791	12,635,052
7	<b>Consolidated Edison Inc.</b> (Headquartered in New York City) 511 Theodore Fremd Ave., Rye 10580 (800) 752-6633 • coned.com	Kevin Burke Chairman, president and CEO 61 • 2005	2011	1,177,633	0	4,337,333	0	1,804,200	0	3,498,783	147,098	10,965,047
8	<b>Regeneron Pharmaceuticals Inc.</b> 777 Old Saw Mill River Road, Tarrytown 10591 347-7000 • regeneron.com	Leonard S. Schleifer M.D., Ph.D. President and CEO 59 • 1988	2011	785,900	2,214,100	0	7,450,200	0	0	0	112,461	10,562,661
9	<b>Avon Products Inc.***</b> (Headquartered in New York City) 601 Midland Ave., Rye 10580 935-2000 • avon.com	Andrea Jung Chairman and former CEO 53 • 2001	2011	1,375,000	0	4,811,998	0	3,723,794	0	0	207,227	10,118,019
10	<b>S.L. Green Realty Corp.</b> (Headquartered in New York City) 360 Hamilton Ave., White Plains 10601	Marc Holliday CEO 45 • 2008	2011	1,000,000	2,000,000	5,582,539	0	0	0	0	36,614	8,619,153
11	<b>Starwood Hotel &amp; Resorts Worldwide Inc.</b> 1111 Westchester Ave., White Plains 10604 640-8100 • starwood.com	Frits Van Paasschen President and CEO 51 • 2007	2011	1,250,000	0	3,997,530	1,125,465	2,450,000	0	0	32,863	8,855,858
12	<b>MasterCard International*</b> 200 Purchase St., Purchase 10577 249-2000 • mastercard.com	Ajay S. Banga President and CEO 52 • 2010	2011	900,000	69,300	2,475,227	2,474,834	2,160,000	0	0	265,590	8,344,951
13	<b>Atlas Air Worldwide Holdings Inc.</b> 2000 Westchester Ave., Purchase 10577 701-8000 • atlasair.com	William J. Flynn President and CEO 58 • 2006	2011	900,035	0	3,489,175	0	1,789,869	0	0	176,635	6,355,714
14	<b>Mack-Cali Realty Corp.</b> (Headquartered in Edison, N.J.) 100 Clearbrook Road, Elmsford 10523 592-4800 • mack-cali.com	Mitchell E. Hersh President and CEO 61 • 1999	2011	1,050,000	1,000,000	1,480,731	0	0	0	0	408,583	3,939,314
15	<b>Universal American Financial Corp.</b> 6 International Drive, Suite 190, Rye Brook 10573 934-5200 • uaaf.com	Richard A. Barasch Chairman and CEO 58 • 1995	2011	990,000	0	0	1,449,000	1,198,130	0	0	232,533	3,869,663
16	<b>Progenics Pharmaceuticals Inc.</b> 777 Old Saw Mill River Road, Tarrytown 10591 789-2800 • progenics.com	Mark R. Baker President and CEO 57 • 2011	2011	487,500	312,500	0	1,685,158	0	0	0	37,906	2,523,064
17	<b>Prestige Brands</b> 90 N. Broadway, Irvington 10533 524-6810 • prestigebrands.com	Matthew Mannelly President and CEO 53 • 2009	2011	530,000	60,310	0	0	939,690	0	0	10,975	1,540,975
18	<b>BioScrip Inc.</b> 100 Clearbrook Road, Elmsford, 10523 460-1600 • bioscrip.com	Richard M. Smith President and CEO 52 • 2011	2011	650,000	0	0	406,740	0	0	0	90,791	1,147,531
19	<b>Drew Industries Inc.</b> 200 Mamaroneck Ave., White Plains 10601 428-9098 • drewindustries.com	Frederic M. Zinn President and CEO 61 • 2009	2011	500,000	0	524,380	0	0	0	0	75,000	1,099,380
20	<b>MBIA Inc.</b> 113 King St., Armonk 10504 273-4545 • mbia.com	Joseph W. Brown CEO 63 • 2008	2011	500,000	0	0	0	0	0	0	200,000	700,000

Questions or comments, call 694-3600, 3005.

Sources: Information taken from company websites and proxy statements.

\* Mark Baker became CEO March 3, 2011.

^ Martin E. Franklin stepped down as CEO in June 2011. He continues to serve as chairman of Jarden Corp.

♦ Steven R. Loranger stepped down as CEO in 2011 and was succeeded by Denise L. Ramos.

\*\* Samuel J. Palmisano was president and CEO of IBM until January 2012. He continues to serve as chairman of IBM.

\*\*\* Andrea Jung stepped down as CEO May 2012 and was succeeded by Sheri McCoy. She will remain as chairman until the end of 2012 to be succeeded by Fred Hassan.